# ANNUAL REPORT

2022



**Everyone Welcome** 

# ALL DURHAM NO BULL

At the Durham Co-op Market, each and every decision we make is made based on our values. We sweat the little stuff, look at the big picture, and aim to serve and support Durham through everything we do.

We live out our values through practices and high standards we're proud of, in all the daily ins and outs of running a grocery store – from product selection, ingredient requirements, and ethical sourcing to meaningful partnerships, deliberate staff care, and honest marketing.

We actively reimagine what business can look like, convinced that true success means thriving together with our community of staff, neighbors, customers, visitors, and friends, tenaciously swapping drab, capitalistic patterns with creative, cooperative gumption.

We aspire each day to cultivate a no-nonsense, truly impactful food system that benefits everyone in Durham and beyond. Simply good food and positive change for the community.

All Durham, no bull.

### FROM OUR BOARD

#### Fellow Durham Co-op Market Owners:

As we approach the end of another year, it is natural to reflect on where we have been as a co-op. Looking through past annual reports, there are so many familiar faces that we have not seen in way too long. We are delighted to be having our Annual Meeting in person again this year. The chili and combread will have never tasted so good and, even though it may be chilly outside, our hearts will be warmed by the camaraderie of fellow co-op ownership.

As a board, we are always trying to learn more in order to be better informed about things relating to the Co-op, either directly or indirectly. We are fortunate to have board directors who were able to present on salient topics. During our board meetings this year, Board Vice-President Michael Rodgers instructed us on affordable housing in Durham; Board Treasurer Kim Ionescu led a discussion about sustainability and fair trade using her experience in the coffee industry; and Raafe Purnsley, DCM Community Outreach Coordinator and Worker-Owner Board Member, enlightened us about the Co-op's outreach efforts.

We spent time this year analyzing and updating our internal policies that define our delegation of operations to our General Manager, Leila Wolfrum, and how our board functions. We have been using this process as a chance to build our shared understanding of how the board holds itself and the store accountable to the Co-op's goals and values. We anticipate that we will complete the revision of those policies by the end of the year. We also reexamined our Ends policies, our overarching principles that define why the Co-op exists, and concluded that we are largely still happy with them.

We were also very focused on how the Co-op may change in the future, as the world continues to change around us. We are still in the early stages of determining what fruit can be picked from these explorations, but we are optimistic about the opportunities that lie ahead.

As always, there have been changes in the board membership. We welcomed John Bonvechio and Kris Mailepors after last year's election. Sadly, Kris had to leave the board after a family emergency. After three years of excellent board service, we are also saying farewell to Varun Singh, who will be turning his attention to his growing family this year. We are looking forward to working with newly elected directors in the year ahead!

Best wishes!

The Durham Co-op Market Board of Directors

## CREATE AN OPEN, INCLUSIVE, AND DIVERSE STORE THAT WELCOMES OUR COMMUNITY.

We welcomed over 300 new owners to the Co-op this year, about 120 of which are Food For All owners!



We work with
Tilde Translation
Services to help onboard
and train Spanish-speaking
employees and create
Spanish language
materials in-store.

Several
members of staff
participated in the
first Triangle Co-op
Happy Hour, a monthly
meet-up with fellow
regional co-op
personnel.

We found ways
to expand and care
for our community.
We've enjoyed increasing
opportunities to gather
and have fun with staff,
customers, and
Co-op friends.



We strive to keep the store open and shoppable during challenging times in order to support our community.

Events welcome our community and offer a great time for our customers and neighbors. We enjoyed several wine tastings, storytimes with Rainbow Collective for Change, and a cheese talk with the Durham County Library.

Raafe Purnsley, the
Co-op's Community
Outreach Coordinator
supports local organizations and
community members, forming
partnerships, sharing stories, and
providing information about the
Co-op through donations,
tours, advocacy, and
outreach visits.

50% OFF

## MAKE HIGH-QUALITY, NOURISHING FOOD AFFORDABLE AND ACCESSIBLE.

Our Food For All program is the largest needs-based discount of any NCG co-op and is a key element in welcoming our community.

All Co-op products
exclude artificial
ingredients, synthetic
preservatives, artificial colors,
and high-fructose corn syrup. We
try to offer a range of options for
most product types that include allnatural conventional, mid-priced
organic, and high-attribute
options such as local or fair
trade.

We continue to grow our product offerings in each of our departments, maintaining a standard of quality and regularly reviewing pricing.

Our Prepared Foods
Department continues to
produce delicious foods for
our community. We introduced
breakfast burritos at the hot
bar and began making our own
fresh mozzarella in-house
this year!

When we switched chicken vendors this year, we made sure to offer a comparable replacement. We chose Bell & Evans, whose chickens are humanely raised without antibiotics.

## SUPPORT THE LOCAL ECONOMY AND LOCAL FOOD SYSTEMS.

We partnered with
new organizations and
local initiatives, including,
Friends of Oberlin Village, the
CEF and Part & Parcel Free
Food Market, Oak Street
Health, Avery Family
Farms, and many more!

This year, we continued our support of local food businesses and service providers and found creative ways to engage our local vendors.

Local author, Frank Hyman, came out for repeat foraging talks. His book has sold out several times at the the Co-op!

We continue
to highlight local
vendors and products
in our regular messaging,
including social media
posts, newsletter
communications, and
website features.

We were thrilled to give free locally made MoonDance soap to our owners in September.

We welcomed several dozen new local vendors to the Co-op this

year!

## MODEL ENVIRONMENTAL SUSTAINABILITY IN OUR PRACTICES AND PRODUCTS.

We went from one annual seed swap to two Plant & Seed Swaps in 2022. We enjoyed seeing Co-op gardeners and plant enthusiasts come together.

FILLAREE offee bulk state in

Several
departments have
expanded their bulk
offerings. We now have
bulk herbs, a Fillaree refill
station, and local beans
in our bulk coffee
bins!



Our butcher counter utilizes whole-animal practices and offers a wide selection of unique cuts like pigs feet, housemade bone broth, head cheese, and more.

We continue to find new ways to reduce packaging, promote reuse, utilizing efficient food prep methods, and focus on community events that celebrate and care for the earth.

When Maple
View Creamery
closed their business,
we made sure to find
a new milk vendor that
used glass bottles so we
could continue bottle
returns.



Boomerang
Bags launched at
the Co-op! Volunteermade reuseable totes
are free for Co-op
customers to borrow
and return at the
store.

Our monthly owner gifts often feature fresh produce, reusable goods, and items made with safe ingredients. Gifted items this year included a reuseable grocery tote, MoonDance handmade soaps, pumpkins, sweet potatoes, and more!

## FOSTER A HEALTHY WORKPLACE BASED ON DIGNITY, OPPORTUNITY, AND FAIR COMPENSATION.

Staff received 6%
pay increases, which
is double our historic
average. We have established
more flexibility with working
from home for employees
with remote-friendly
responsibilities.

Reflective of the excellent work and development demonstrated by several long-standing members of our staff, we were able to promote multiple employees into important roles within the store. We continue to train employees for new skills and provide educational opportunities when possible.

We prioritized staff care in a variety of ways this year, including compensation, skill development, and yes, fun!

Many Co-op products are made using staff recipes or perfected from scratch by our talented team members. Creative input and personal expression are a huge part of how we celebrate our unique community here at the Co-op.



## FINANCIAL SUMMARY

## Durham Co-op Market Profit and Loss July 2021 - June 2022

INCOME	
Total Income	\$ 7,626,098.62
Total Cost of Goods Sold	\$ 5,226,166.38
Gross Profit	\$ 2,399,932.24
EXPENSES	
Personnel Expenses	\$ 1,351,887.60
Non-Personnel Expenses	722,027.36
Total Expenses	\$ 2,073,914.96
Net Operating Income	\$ 326,017.28
Other Income	\$ 16,858.69
Other Expenses (Interest/Patronage/Depreciation)	\$ 217,616.16
Net Other Income	-\$ 200,757.47
Net Income	\$ 125,259.81

## Balance Sheet As of June 30, 2022

As of June 30, 2022		
ASSETS		
Current Assets		
Total Bank Accounts	\$ 919,491.51	
Total Accounts Receivable	\$ 410,780.44	
11100 Prepaid Expenses	10,000.00	
11115 Prepai <mark>d Taxes</mark>	2,007.00	
Total 13100 Inventory Asset	\$ 361,462.91	
19999W Deferred Tax Asset	237,000.00	
Total Current Assets	\$ 1,951,051.86	
Fixed Assets		
18100 Leasehold Improvements	820,121.69	
18300 Furniture & Equipment	899,806.35	
18400 Accumulated Depreciatio	n -892,833.98	
Total Fixed Assets	\$ 827,094.06	
Total Other Assets	\$ 120,974.41	
TOTAL ASSETS	\$ 2,899,120.33	
LIABILITIES AND EQUITY		
Liabilities		
Total Current Liabilities	\$ 781,503.59	
Total Long-Term Liabilities	\$ 1,592,297.73	
Total Liabilities	\$ 2,373,801.32	
Total Equity	\$ 525,319.01	
TOTAL LIABILITIES AND EQUITY	\$ 2,899,120.33	

The Co-op wouldn't be here without you and our community of more than 6000 owners.

You help us live our values and are key to the Co-op's success.

We are so grateful for your support.

## THANK YOU for being a part of the Co-op.